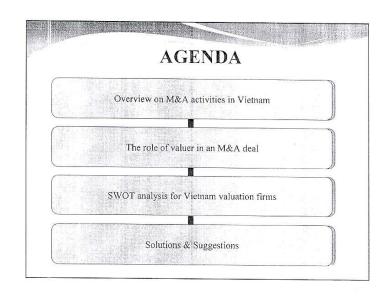
« Valuation for Merger and Acquisition (M&A) in Vietnam»

Author: Dang Xuan Minh Avalue Vietnam

Forewords

O According to assessment of economic experts, within the next 5-10 years, 30%- 50% enterprises in Viet Nam are going to merge or be merged to other partners. However, according to statistics as well, 50%-70% M&A transactions were fail because of many factors, in which the most important thing is that Vietnamese enterprises have not actually known adequate about this activity.



Related partners in one M&A transaction

- Sell-side, buy-side
- Investment bank
- Law firms
- Auditing companies
- Valuation firms
- M&A consulting companies

Process of a basic M&A deal

Defining the target

- Finding initial information
- Define the target of buying/selling

Evaluation

- Due Diligence
- Valuation

VALUATION is one important part of M&A process

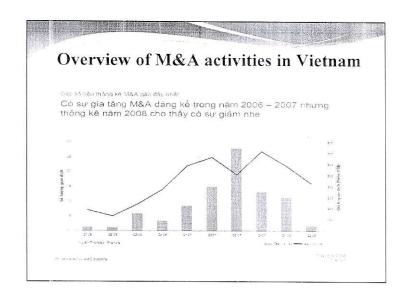
Negotiation & Making Decision

- Negotiating
- Signing the contract
- Close the deal

Overview of M&A activities in Vietnam

The number and the value of M&A transaction in Vietnam is increasing with highest growth rate in the Asia – Pacific Region

- 2005, 22 transaction with total value USD 61 million
- 2006, 38 transaction USD 299 million
- 2007, 108 transaction USD 1,7 billion
- 2008, 146 transaction USD 1,009 billion





Typical M&A transaction in Vietnam

3 Holcim & Cotec Cement





1/2008 Motul reachs 100% ownership of Vilube





SWOT analysis for Vietnam M&A Valuation firm

Strength

- Vietnam Valuation firms have exprerience after 5 years of development.
- The adaption of international knowledge
- •I Local network

Opportunities

- The development of Vietnam stock market and business environment.
- The trend of M&A in Vietnam
- Increasing demand of having an independent valuer

Weakness

- The quality of some Vietnam valuation firm is still under the international standard.
- · Lack of experience in M&A valuation

Threats

- The entry of international valuation firm
- · Higher demand on local enterprises and investor

Solutions and suggestions

- Raising the quanlification of both valuation firms and valuer to meet the higher demand in M&A activities.
- Having corporation with international valuation firms, investment bank, M&A consulting firm.
- Build a network among M&A valuation firms

Some suggestion with MOF Support local valuation firms to have more knowledge and experience in M&A valuation. Build a standard for M&A valuation

